Investor Presentation

August 2022

Disclaimer



This presentation contains certain statements that may be deemed to be "forward-looking statements" within the meaning of the Securities Exchange Act of 1934. All statements, other than statements of historical facts, that address activities, events or developments that the Company expects, projects, believes or anticipates will or may occur in the future, including, without limitation, the outlook for fleet utilization and shipping rates, general industry conditions including bidding activity, future operating results of the Company's vessels, future operating revenues and cash flows, capital expenditures, vessel market values, asset sales, expansion and growth opportunities, bank borrowings, financing activities and other such matters, are forward-looking statements. Although the Company believes that its expectations stated in this presentation are based on reasonable assumptions, actual results may differ from those projected in the forward-looking statements. Important factors that could cause actual results to differ materially from those discussed in the forward-looking statements include the impact of the COVID-19 pandemic and efforts throughout the world to contain its spread, the strength of world economies, high inflation and high interest rate environment, geopolitical conflicts, general market conditions, including charter rates and vessel values, counterparty performance under existing charters, changes in operating expenses, ability to obtain financing and comply with covenants in financing arrangements, including the terms of its new credit facilities and agreements entered into in connection with the refinancing, the affects of the refinancing transactions and the Company's ability to achieve the benefits of the refinancing, actions taken by regulatory authorities, potential liability from litigation and international political conditions. Danaos Corporation is listed in the New York Stock Exchange under the ticker symbol "DAC". Before you invest, you should also read the documents Danaos Corpo

Readers of this presentation should review our Annual Report on Form 20-F filed with the SEC on March 3, 2022, including the section entitled "Key Information" and "Risk Factors", and our other filings with the SEC for a discussion of factors and circumstances that could affect our future financial results and our ability to realize the expectations stated herein.

EBITDA, Adjusted EBITDA, Adjusted Net Income, Adjusted EPS and Free Cash Flow may be included in our presentations. EBITDA, Adjusted EBITDA, Adjusted EBITDA, Adjusted EPS and Free Cash Flow are presented because they are used by management and certain investors to measure a company's financial performance and underlying trends as they exclude certain items impacting overall comparability. EBITDA, Adjusted EBITDA, Adjusted Net Income, Adjusted EPS and Free Cash Flow are "non-GAAP financial measures" and should not be considered a substitute for net income, cash flow from operating activities and other operations or cash flow statement data prepared in accordance with accounting principles generally accepted in the United States or as a measure of profitability or liquidity. Reconciliations to GAAP measures are included in the Appendix to this presentation.

Certain shipping industry information, statistics and charts contained herein have been derived from industry sources. You are hereby advised that such information, statistics and charts have not been prepared specifically for inclusion in this presentation and the Company has not undertaken any independent investigation to confirm the accuracy or completeness of such information.

Leading Containership Owner & Operator Business Model Provides Strong & Stable Cash Flow Profile

> Diverse & High Quality Fleet

Strong Container Vessel Demand & Supply Side Dynamics

Robust Capital Structure & Conservative Financial Strategy Pioneers in Digitalisation & Champion of ESG Principles

Key Business Highlights



A	Leading Containership Owner and Operator	 One of the largest publicly-listed owners of modern containerships with 50 year history in the shipping market One of the most efficient operators in the industry with highly competitive breakeven levels
B	Business Model Provides Strong and Stable Cash Flow Profile	 Charter backlog of \$2.3 billion through to 2028⁽¹⁾ with world leading liner companies provides good cash flow visibility Strong operating days contract coverage of 99% for 2022 and 80% for 2023 limits downside risk and provides potential for further upside in the current market environment
C	Diverse and High Quality Fleet	 Ownership of vessels, across all core segments from 2,100 TEU – 13,100 TEU to meet diverse set of customer needs Signed agreements to build two 7,100 TEU and four 8,000 TEU methanol ready fuel-efficient container vessels
	Pioneers in Digitization & Longstanding Champion of ESG Principles	 A leader in ship management innovation, through the award-winning WAVES data analytics platform Danaos met the IMO 2030 carbon intensity targets 11 years ahead of requirements in 2019 and continues to meet the target with a 45% reduction in CO2 emissions per ton miles for year 2020 compared with base year 2008.
E	Healthy and Robust Capital Structure and Conservative Financial Strategy	 Net Debt / LTM Q2 2022 Adjusted EBITDA ratio of 0.9x as of June 30, 2022. Early repaid \$434.1 million of debt and leaseback obligations and realized \$22.9 million of gain associated with this debt extinguishment during Q2 2022. To date we have repurchased 409,200 shares in the open market for \$25.1 million.
F	Strong Container Vessel Demand & Supply Side Dynamics	 Current strong market is expected to continue through 2022 and we expect that even if the market normalizes charter rates will still be above historical averages. The current order-book of about 29.9% involves deliveries through 2025 is expected to be mitigated by demand growth and anticipated speed reduction of the fleet due to environment regulations from 2023 onwards.

(1) Cash Contracted Revenue as of June 30, 2022 after receipt of \$222.1 million of charter hire prepayment, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 and on the basis of concluded charter 2 contracts through August 1, 2022, and assuming at the earliest charter expiry.



\$2.3bn

Cash Contracted revenue through 2028⁽¹⁾

0.9x

Net Debt / LTM Q2 2022 Adjusted EBITDA⁽²⁾

~\$2.2bn

Enterprise value⁽³⁾

\$770mn

LTM Q2 2022 Adjusted EBITDA

 $\sim 6.4 \mathrm{x}$

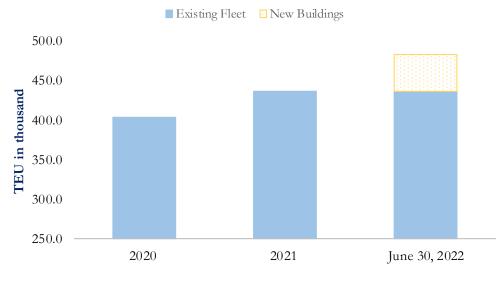
Reduction in leverage since end 2017

(1) Cash Contracted Revenue as of June 30, 2022 after receipt of \$222.1 million of charter hire prepayment, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 and on the basis of concluded charter contracts through August 1, 2022, and assuming at the earliest charter expiry. (2) Net debt of \$680mn and LTM Q2 2022 Adjusted EBITDA of \$770mn as of June 30, 2022. (3) Enterprise value calculated using the July 29, 2022 market capitalization of \$680mn and LTM Q2 2022 Adjusted EBITDA of \$770mn as of June 30, 2022. (3) Enterprise value calculated using the July 29, 2022 market capitalization of \$680mn and LTM Q2 2022 Adjusted EBITDA of \$770mn as of June 30, 2022. (3) Enterprise value calculated using the July 29, 2022 market capitalization of \$680mn and LTM Q2 2022 Adjusted EBITDA of \$73.13 price, 20.54mn shares).

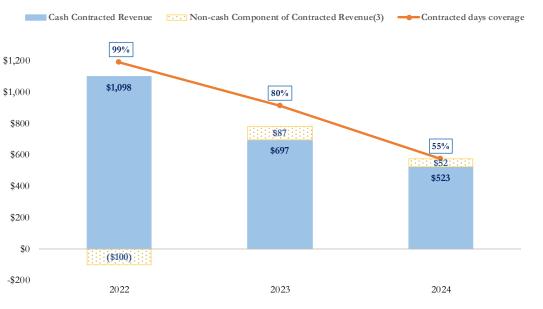
Summary of Contracted Revenue and Fleet



TEU Capacity⁽¹⁾

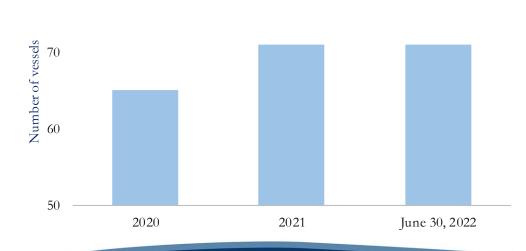


Contracted Revenue and Contracted Days Coverage(2) USDm



Number of vessels⁽¹⁾





• The Company signed agreements to build six vessels in the 7,000 – 8,000 TEU range, that are ready to be converted to run on green methanol. The vessels are expected to be delivered between Q1 and Q3 2024.

(1) TEU capacity and number of vessels at the end of respective period/year, including Gemini Vessels. Danaos owned a 49% stake in Gemini until June 30, 2021 and acquired the remaining 51% on July 1, 2021. (2) Cash Contracted Revenue as of June 30, 2022 on the basis of concluded charter contracts through August 1, 2022 and at the earliest charter expiry. (3) Non-cash component of contracted revenue incudes straight-line revenue adjustment, amortization of charter attached components and unearned revenue recognition, including \$222.1 million of charter hire prepayment in Q2 2022, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 in accordance with the US GAAP.

Summary of Results

USDm



Adjusted Net Income



Adjusted EBITDA



Free Cash Flow



■ 2021 ■ 2022

5

danaos

Summary of Results

USD thousands, expect per share figures

	Thr	ee Months		Siz	x Months		LTM
	Ende	d June 30th,		Ende	d June 30th,		Ended June 30th,
	2022	2021	⁰⁄₀ yoy	2022	2021	% yoy	2022
Operating Revenue	\$250,923	\$146,434	71%	\$480,824	\$278,552	73%	\$891,777
Adjusted EBITDA	\$192,148	\$103,736	85%	\$461,632	\$200,018	131%	\$770,417
Free Cash Flow	\$464,547	\$103,705	348%	\$541,983	\$109,496	395%	\$693,024
Adjusted Net Income	\$157,110	\$68,860	128%	\$392,407	\$126,871	209%	\$627,793
Adjusted Earnings per Share, diluted	\$7.59	\$3.34	127%	\$18.95	\$6.17	207%	\$30.39

Second Quarter Highlights

- Increase of \$104.5 million in Operating Revenues was a result of higher charter rates, contribution from newly acquired vessels and non-cash revenue recognition and amortization of assumed time charters.
- Increase in Adjusted Net income is mainly attributable to a \$104.5 million increase in operating revenues, a \$13.9 million dividend received from ZIM, which were partially offset by a \$20.2 million increase in total operating expenses, a \$7.8 million increase in net finance expenses, and a \$2.2 million decrease in equity income from investment in Gemini due to its acquisition and full consolidation by Danaos since July 1, 2021.

Substantial Fleet Employment and Charter Coverage⁽¹⁾



				Current cha Charter	ter Next Charter Charter	2022	2023	2024		2025	2026			2027			2028	
	Vessel	TEU A	ge Cha	rterer ¹ Rate E:				2023 Q1 2024 Q2 2024 Q3 2024 Q4 2024	Q1 2025 Q2 202	5 Q3 2025 Q4 202		4 2026 Q1 20			Q4 2027	Q1 2028		3 2028 Q4 2028
	Hyunda Honour	13,100 1	10 M	\$64,918 Feb	24 161 Jaco 19600													
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5x 13,100 TEU	Hyundai Smart	13,100 1	10 HA	**************************************	024 11/1 Jenc 1900													
13,100 120	Hyundai Speed	13,100 1	10 ни	₩# \$64,918 Jun	24 (6) (6) (60)									X				
	Hyundai Ambition	13,100 1	10 HM	\$64,918 Jun	124 (R) (G) (PCC													
	Pusan C	9,580 1	16	* \$23,000 Jul 2	23 \$58,500 May 2028													
-	Le Havze	9,580 1	15	* \$23,000 Aug														
5x 9,600 -	Express Berlin	10,100 1		and a second														
10,100 TEU	Express Rome	10,100 1	11 // Ha	pag-Lloyd \$29,000 Mar	1													
	Express Athens	10,100 1	11 🕊 Нар	ag-Lloyd \$29,000 Mar	: {													
	Europe	8,468 1	18	* \$22,000 Jul 2	23 \$56,000 May 2028													
	America	8,468 1		* \$22,000 Jun	:													,
	Phoebe	8,463 1		PIL \$24,000 Aug	and a second second second second													
	Kota Manzanillo	8,533 1		PIL \$47,500 Feb														
13x	Belita	8,533 1		\$45,000 Jul 2	1													
8,500- 9,600TEU	Niledutch Lion	8,626 1		outch \$47,500 May														
9,000 IE 0	C Hamburg	9,012 1		* \$23,000 Mar														
	Bæmen	9,012 1		* \$23,000 Mar														
	CMA CGM Attila	8,530 1		\$43,000 Apr														
	CMA CGM Tancredi	8,530 1		\$43,000 May	3													
	CMA CGM Bianca	8,530 1		\$43,000 Jul 2														
	CMA CGM Samson	8,530 1		\$43,000 Sep :	3													
	CMA CGM Melisan de	8,530 1		\$43,000 Dec.	18	1												
	Catherine C	6,422 2	21	n \$18,000 Nov							 							
	Leo C	6,422 2		n \$18,000 Nov														
	ZIM Savannah	6,402 2	5	\$36,000 May														
	Dimitra C	6,402 2	2		1													
11x	CMA CGM Moliere	6,500 1		* \$55,000 Mar	3													
6,400- 6,500 TEU	CMA CGM Musset	6,500 1	12	* \$152,500 Oct 2	22 \$60,000 Sep 2025													
0,500 12.0	CMA CGM Nerval	6,500 1	12	\$149,167 Dec	22 66 1923													
	CMA CGM Rabelais	6,500 1		\$34,350 Aug	022 \$144,167 Feb 2023													
	CMA CGM Racin e	6,500 1		\$34,350 Sep 2	22 market Mar 2023													
	YM Mandate	6,500 1	12 TAN	G MING \$26,890 Jan 2	28 (66/900										in and			
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denotes firm charter period 1

denotes firm charter period 2

denotes firm charter period at prevailing market charter rate at that time

denotes optional period at the option of the charterer which is currently expected to be exercised since charter rate is below current man

denotes optional period at the option of the charterer

Substantial Fleet Employment and Charter Coverage⁽¹⁾



					Current charter Charter	Next Charte Charter	r	2022		2023			20	м			2025			2	026			2	027			202	28	
	Vessel	TEU	Age	Charterer ¹	Rate Expiry	Rate Ex	piry	Q3 2022 Q4 2022	Q1 2023		2023 Q4	2023 Q1 202			2024 Q1 20			5 Q4 2025	Q1 2026			Q4 2026	Q1 2027			Q4 2027	Q1 2028			Q4 2028
	Suez Canal	5,610	20	TS. LINES	\$30,000 Mar 2023	Jen 1																								
	Kota Lima	5,544	20	SPIL	\$39,999 Nov 2024	Jen I																								
	Tongala	4,253	18	ZM	\$30,750 Jan 2023	յուլ																								
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	Seattle C	4,253	15	OOCL	\$45,000 Oct 2024																									
12x	Vancouver	4,253	14	OOCL	\$45,000 Nov 2024																									
4,250 - 5,600 TEU	Rio Grande	4,253	14	OOCL	\$45,000 Nov 2024																									
	ZIM Sao Paolo	4,253	14	ZIM	\$21,150 Feb 2023	<u>յ</u> ես լ																								
	ZIM Kingston	4,253	13	ZIM	\$25,500 Apr 2023	Jen I																								
	ZIM Monaco	4,253	13	ZIM	\$20,000 Sep 2022	\$22,000 Feb 2	2023																							
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	ZIM Luanda	4,253	13	ZIM	\$30,000 Aug 2025	∫ru J	900																							
	Dimitris C	3,430	21	CMA COM	\$40,000 Nov 2025	Jend																								
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	Singapore	3,314	18	OOCL	\$37,000 May 2024																									
8x	Express Argentina	3,400	12	🔀 MAERSK	\$26,500 May 2023	J=n J																								
3,400TEU	Express Brazil	3,400	12	CMA COM	\$37,750 Jun 2025	յես լ																								
	Express France	3,400	11	CMA COM	\$37,750 Sep 2025	Jan J																								
	Express Spain	3,400	11	cosco	\$40,000 Jan 2025	Jan J																								
	Express Black Sea	3,400	11	CORCEP	\$40,000 Jan 2025	្រែល (900									8														
	Vladivostok	2,200	25	X MAERSK	\$28,000 Mar 2025	յուվ	900																							
	Stride	2,200	25	cosco	\$26,250 Jan 2025	<u> </u> [= n]										8														
	Sprinter	2,200	25	2000	\$26,250 Dec 2024	Jen 1																								
	Future	2,200	25	CORCO	\$26,250 Dec 2024	Jen I																								
11	Advance	2,200	25	conce	\$26,250 Jan 2025	Jen I																								
11x 2,200 -	Bridge	2,200	24	5	\$23,000 Dec 2024	Jen I											8													
2,600 TEU	High way	2,200	24	conco	\$17,000 Aug 2022	Jen J																								
	Progress C	2,200	24	conco	\$26,250 Nov 2024	Jan J																								
	Amalia C	2,452	24	OOCL	\$24,000 Jan 2023	Jen J																								
	Zebra	2,602	20	🔀 MAERSK	\$32,000 Nov 2024	Jeach																								
	Artotina	2,524	21	*	\$28,000 May 2025	յուլ																								
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Dr. John Coustas, President & CEO



- CEO since 1987
- Over 30 years of experience in the shipping industry
- Vice Chairman of the board of directors of The Swedish Club; member of the board of directors of the Union of Greek Shipowners and the DNV Council

Iraklis Prokopakis, Senior Vice President, Treasurer & COO

- Joined Danaos in 1998
- Over 40 years of experience in the shipping industry
- Member of the Board of the Hellenic Chamber of Shipping and the Owners' Committee of the Korean Register of Shipping and the Skuld's Member Committee

Evangelos Chatzis, Chief Financial Officer



- Joined Danaos in 2005
- Over 26 years of experience in corporate finance and the shipping industry
- Formerly CFO of Globe Group of Companies

Dimitris Vastarouchas, Technical Director & Deputy COO

- Danaos Technical Manager since 2005
- Has over 20 years of experience in the shipping industry
- Formerly New Buildings Projects and Site Manager supervising the construction of 4,250, 5,500 and 8,500 TEU containerships

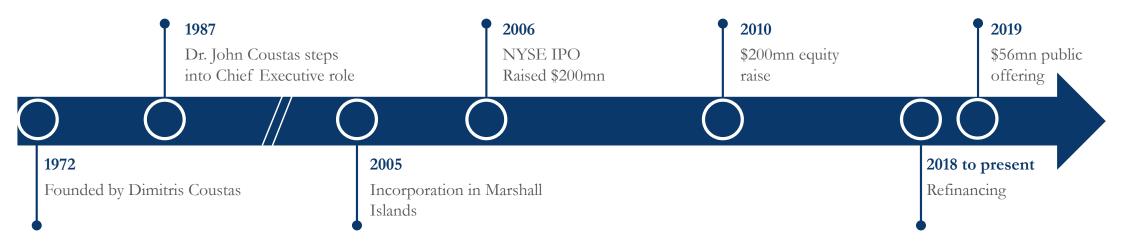
A. Leading Containership Owner and Operator



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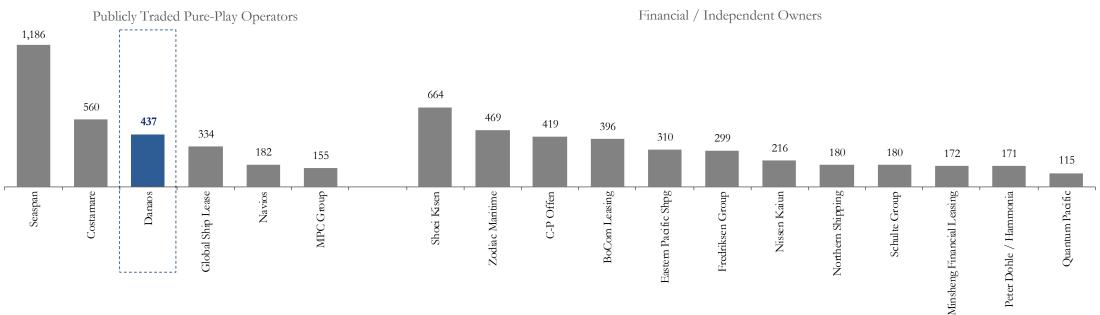
50 Year Legacy of Leadership in Container Shipping





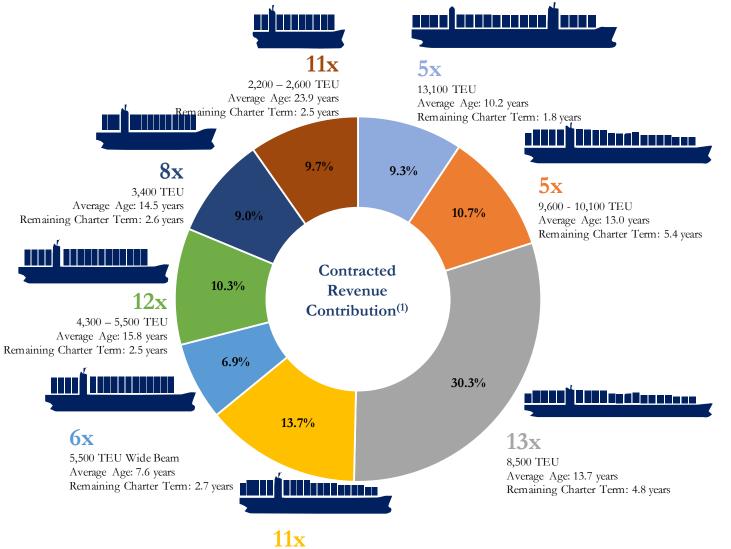
Market Share Among Top Public Containership Owners Globally

(By TEU, thousands)



A Diverse & High-Quality Fleet

Fleet Overview⁽¹⁾



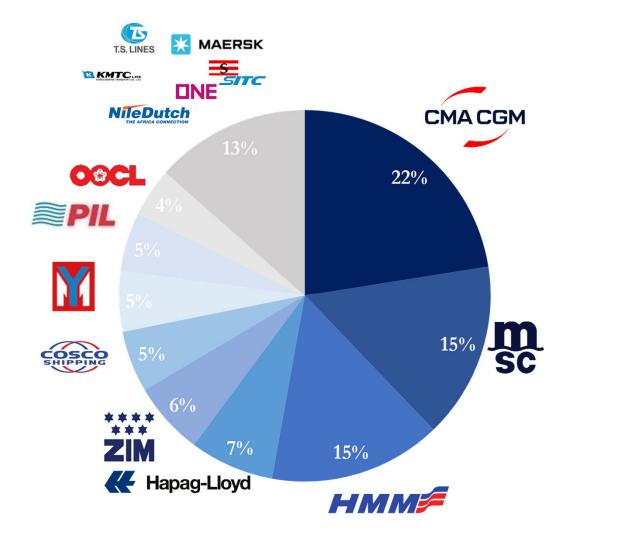
6,400 – 6,500 TEU Average Age: 15.1 years Remaining Charter Term: 3.7 years



Charter Backlog⁽¹⁾

12

(TEU-weighted remaining duration of charter backlog)



Charter backlog of \$2.3 billion through to 2028⁽¹⁾

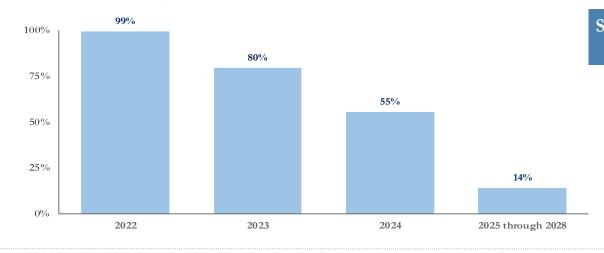
Average charter duration of 3.6 years (weighted by aggregate contracted charter hire)⁽¹⁾

Fleet utilization for 2Q 2022 99.9%

(1) Cash Contracted Revenue as of June 30, 2022 after receipt of \$222.1 million of charter hire prepayment, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 and on the basis of concluded charter contracts through August 1, 2022, and assuming at the earliest charter expiry.



... with the flexibility for further upside



Charter Coverage based on Days⁽¹⁾

Shorter charter durations limited to vessels in more liquid chartering markets

Contracted Revenue by Year⁽¹⁾

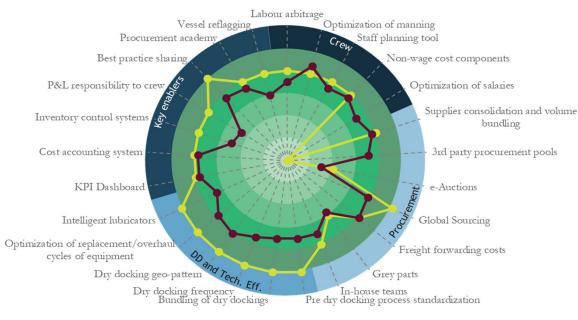


Note: (1) Cash Contracted Revenue as of June 30, on the basis of concluded charter contracts through August 1, 2022 and at the earliest charter expiry. (2) Non-cash component of contracted revenue incudes straight-line revenue adjustment, amortization of charter attached components and unearned revenue recognition, including \$222.1 million of charter hire prepayment in Q2 2022, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 in 13 accordance with the US GAAP.

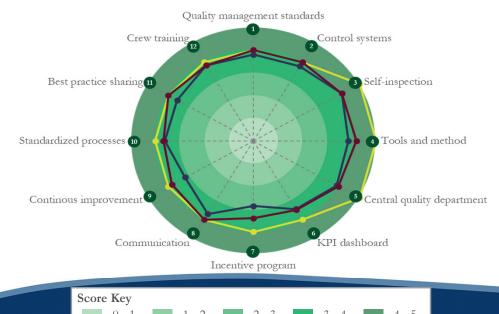
Track Record of Operational Excellence



Danaos' Management Practice Performance⁽¹⁾ Relative to Peers



Danaos' Safety and Quality Performance¹ – Compared to Benchmark & peer average



Benchmark Avg.

Peer Avg.

Danaos

As part of a benchmarking exercise conducted by a global management consulting firm, Management Practice Performance and Safety & Quality Performance was assessed across a number of metrics and benchmarked against 24 companies (with a total of 924 vessels) in the Container Segment.

In almost all metrics, Danaos has outperformed the benchmark average, highlighting the best in class operating management of Danaos' Fleet

Customer Testimonial



"Danaos Corporation is one of the first class ship owner in the container shipping industry and one of the preferred ship owner for CMA CGM.

With 20 vessels on Time Charter, Danaos is largest ship provider for CMA CGM Group. For more than 15 years, Danaos has been providing the Group with modern and reliable vessels and has gained a reputation for strong Ship management that has proven its efficiency even in critical situations.

We have been enjoying a great cooperation from top to bottom in Danaos organization allowing us to realize a number of innovative projects on newbuildings and vessels' retrofit. With its experience and corporate values, Danaos is improving the standards of the industry which benefits to other ship owners/ship managers who apply Ship management practices."

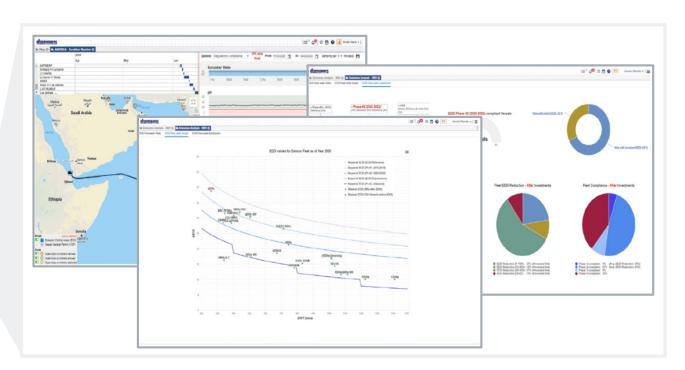


Early innovator in utilising technology in optimising operations:

1995	2004	2015
International Safety Management Certification of its container fleet	Lloyd's List Technical Innovation Award – Advances in internet-based telecommunication methods for vessels	Lloyd's List Intelligence Big Data Award – "WAVES" fleet performance system

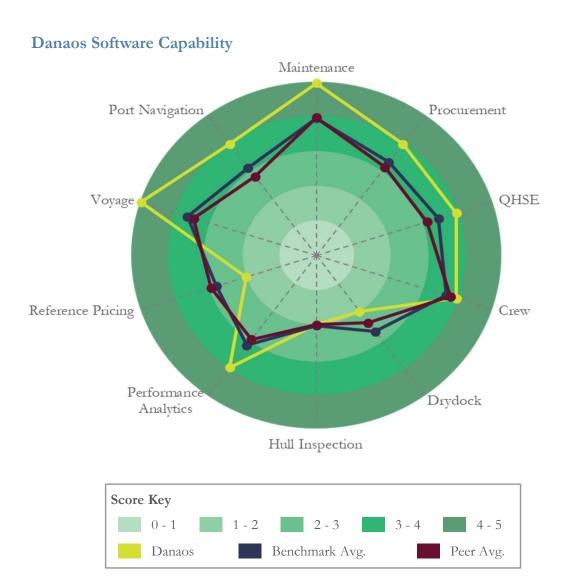
An ongoing focus in developing a best in class vessel management platform supporting an effective utilisation of data

- \$87mn invested in energy efficiency initiative and technology over the last decade, with c. \$45mn dedicated to optimizing consumption and the reduction of emissions
- The study of 38 energy efficiency improvement measures
- The development of the **WAVES data analytics platform** to take advantage of both office and shipgenerated data to bring added value in an environment where data flows are constantly increasing





Danaos utilises its leading management software capability, aiding in the optimal management of its fleet



System	Description
Planned Maintenance	Manages maintenance jobs, schedules counter-based and condition- based tasks, and automatically updates stock counts of spare parts consumed for maintenance
Digital Procurement	Facilitates the procurement of spare parts, lubes, paints, and provisions. Also performs real-time-budgeting and manages supplier contacts
QHSE Reporting	Reports and follows up on audits/inspections, be it by external inspectors (PSC, Charterer, SIRE, etc.) or by internal auditors (ISM, Technical, etc.)
Crew Management	Schedules fleet wide crew processes and optimizes crew deployment. May also provide the crew with on-board training
Drydock	Collects work items to be performed in drydock, creates templates for different ship types or dry docking tasks, and manages quotations from yards and suppliers
Hull Inspection	Plans hull inspections and employs a digital model for easy identification of problem areas
Performance Analytics	Automates data collection and processing tasks for reports/statistics, shows drill downs for in-depth analysis, and formulates conclusions about fleet performance
Reference Pricing	Displays reference prices and indexes for the optimal negotiation of commercial deals
Voyage Management	Gives real time updates on vessel positions, updates on distances/ETAs for future ports, and captures the cost/quality of bunker purchases
Port Navigation	Provides up to date port information with the latest vessel arrival/departure checklists

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Danaos Management is keenly focused on maintaining a strong ESG framework for company operations



Environmental

Advanced solutions to reduce emissions through fuel efficiency optimization

Scrubber installation on select vessels

Low-sulfur fuel oil to be procured

Ballast water system compliance

Partnership with founders of Poseidon Principles

Social

Code of ethics and compliance policies published for Directors / Officers

Accredited by Global Reporting Initiative (GRI) for sustainability best practices and socially responsible management

Governance

Independent Board

Clear reporting of transactions with Danaos Shipping (Manager)

 Amounts approved by independent board members

Arms length cost arrangements, which are amongst lowest in industry and fixed through 2024

Last 3 Years Progress

72% decrease in the use of Heavy Fuel Oil

1953% increase in the use of Low Sulphur Fuel Oil

2% decrease in CO2 emissions⁽¹⁾

 \checkmark

 \checkmark

 \checkmark

84% decrease in SO2 emissions ⁽¹⁾ and 6% decrease in NOx emissions ⁽¹⁾

Danaos met the IMO 2030 carbon intensity targets 11 years ahead of requirements in 2019 and continues to meet the target with a 45% reduction in CO2 emissions per ton miles for 2020 compared with the base year of 2008

B. Robust Capital Structure and Conservative Financial Strategy



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Balanced Chartering Strategy Supported by Continued Operational Excellence

- Continue to deploy assets on long-term charters to ensure cash flow visibility
- Maintain high fleet utilization

Prudent Capital Allocation Policy

- Excess cash flow can be used for reducing leverage, for acquisition of young and modern fleet, dividends, shares repurchase, or enhancing overall liquidity
- In LTM Q2 2022, \$438.0 million invested in the acquisition of 11 vessels and progress payments for six new buildings and paid \$51.7 million in dividends.
- To date, we have repurchased 409,200 shares in the open market for \$25.1 million, under our share repurchase program of up to \$100 million.

Enhance Financial Strength and Flexibility

- Diversify funding sources to capital markets via recent issuance of unsecured bond and 11/2019 re-IPO of company
- Early repaid \$434.1 million of debt and leaseback obligations and realized \$22.9 million gain associated with this debt extinguishment in Q2 2022.



Revenues

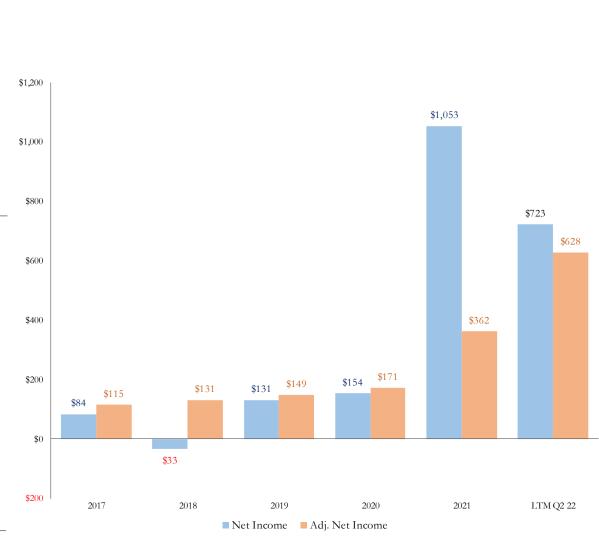




Adjusted EBITDA USDm



Net Income and Adjusted Net Income USDm

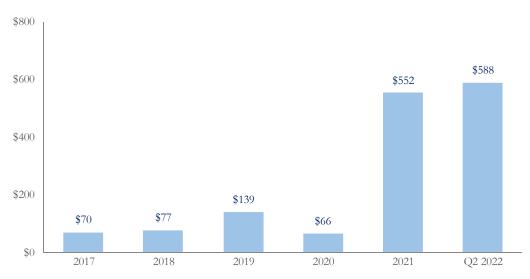


Source: Company Filings, Year Ended December 31, 2021 and data as of June 30, 2022. **19** Note: Please refer to the Appendix tables for reconciliations of non-GAAP to GAAP measures.

Historical Financial Highlights







Net Leverage

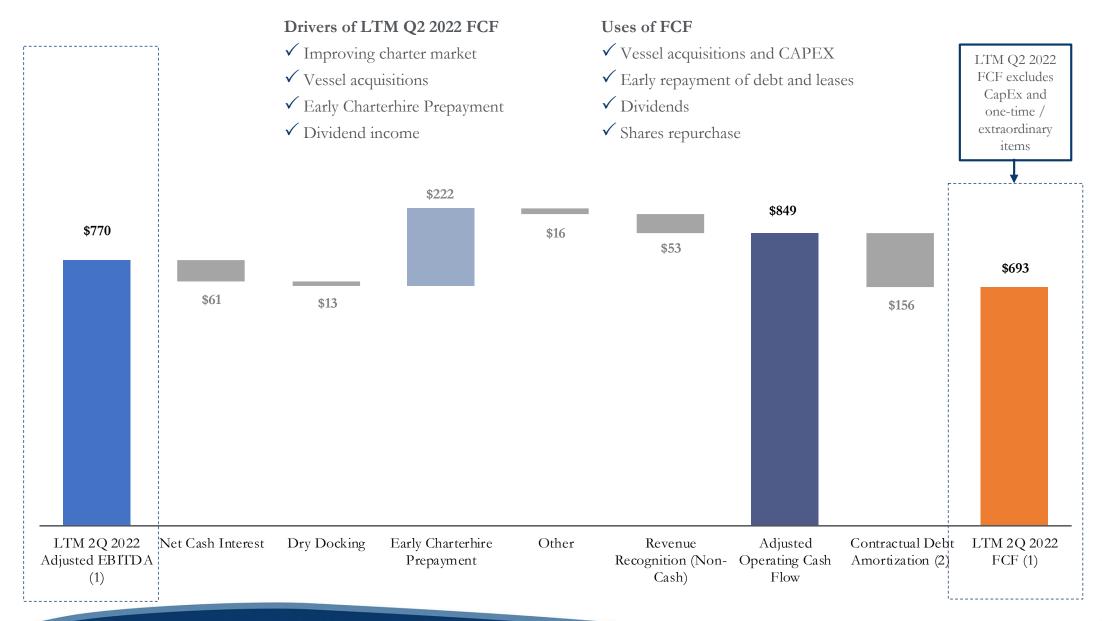


Source: Company Filings, Year Ended December 31, 2021 and data as of June 30, 2022.

Note: Please refer to the Appendix tables for reconciliations of non-GAAP to GAAP measures. Net leverage is outstanding debt *lsss* cash and cash equivalents as of June 30, 2022. (1) Liquid Assets includes cash and cash equivalents (excluding restricted **20** cash) ~ \$319.6 mil and fair value of equity participation in ZIM ~ \$268.6 mil (\$43.23 price, 5,686,950 shares) as of June 30, 2022.



Illustrative Walk to LTM Q2 2022 Free Cash Flow⁽¹⁾ USDm

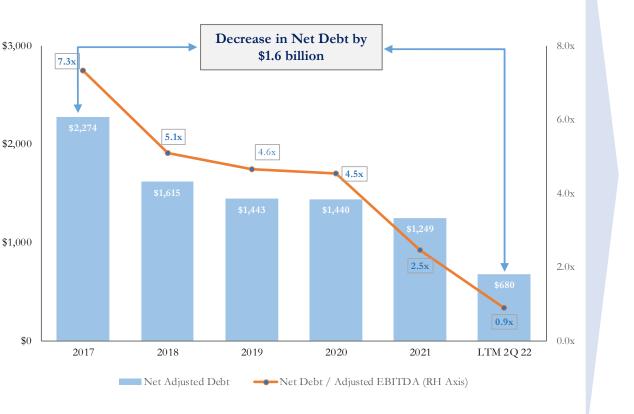


Source: Data as of June 30, 2022; Note: Recurring Free Cash Flow calculated excluding non-recurring items such as Vessels Addition Capital Expenditures and Financing Costs; (1) Non-GAAP measure. (2) Contractual debt amortization as per the terms of agreements and excludes voluntary early repayment. See appendix for definitions and reconciliations to the nearest GAAP measure.

21



Net Debt and Adjusted EBITDA Multiple⁽¹⁾ USDm



A robust deleveraging profile...

- Early repayment of \$434.1 million of debt and leaseback obligations and realized \$22.9 million gain associated with this early extinguishment in Q2 2022 leading to a reduction in net leverage of June 30, 2022 of 6.4x since end 2017
- Net Debt / Adjusted EBITDA⁽¹⁾ at **0.9x** as of June 30, 2022.

...supported by charter backlog

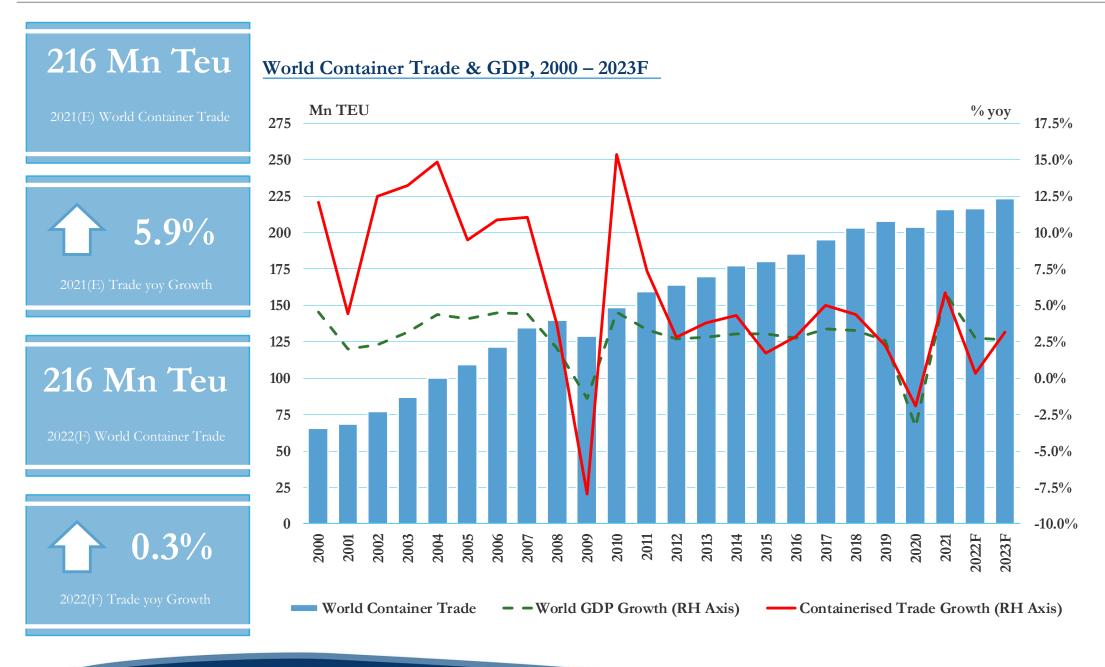
- Charter backlog of \$2.3bn⁽²⁾ from strong and improving container operators supports cash flow generation
- Liquid financial assets of \$588 million⁽³⁾ as of June 30, 2022

Source: Company Filings. (1) Based on outstanding debt *less* cash and cash equivalents as of June 30, 2022 Adjusted EBITDA is a non-GAAP measure. See appendix for definitions and reconciliations to the nearest GAAP measure. (2) Cash Contracted Revenue as of June 30, 2022 after receipt of \$222.1 million of charter hire prepayment, representing partial prepayment of charter hire payable from June 30, 2022 through January 2027 and on the basis of concluded charter contracts through August 1, 2022, and assuming 22 at the earliest charter expiry. (3) Liquid financial assets include cash and cash equivalents (excluding restricted cash) ~ \$319.6 mil and fair value of equity participation in ZIM ~ \$286.6 mil (\$47.23price, 5,686,950 shares) as of June 30, 2022.

C. Container Vessel Demand & Supply Side Dynamics







Source: MSI, July 2022.

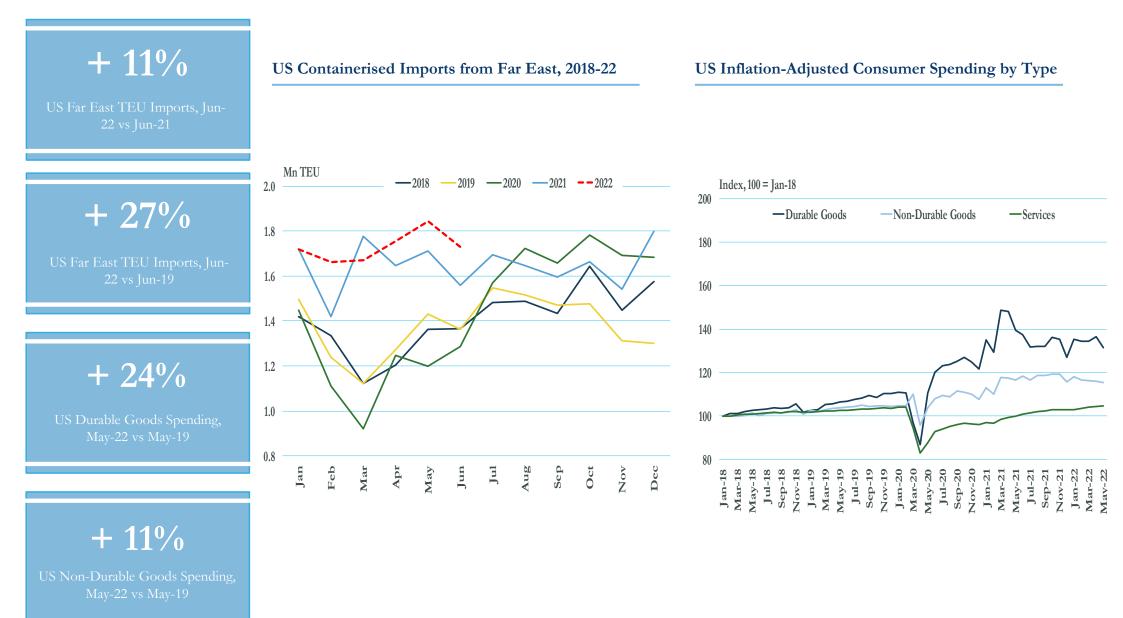
Note (1): MSI Estimates (E) for 2021 and Forecasts (F) for 2022 and 2023 are basis the latest available data in July 2022 and are subject to revision



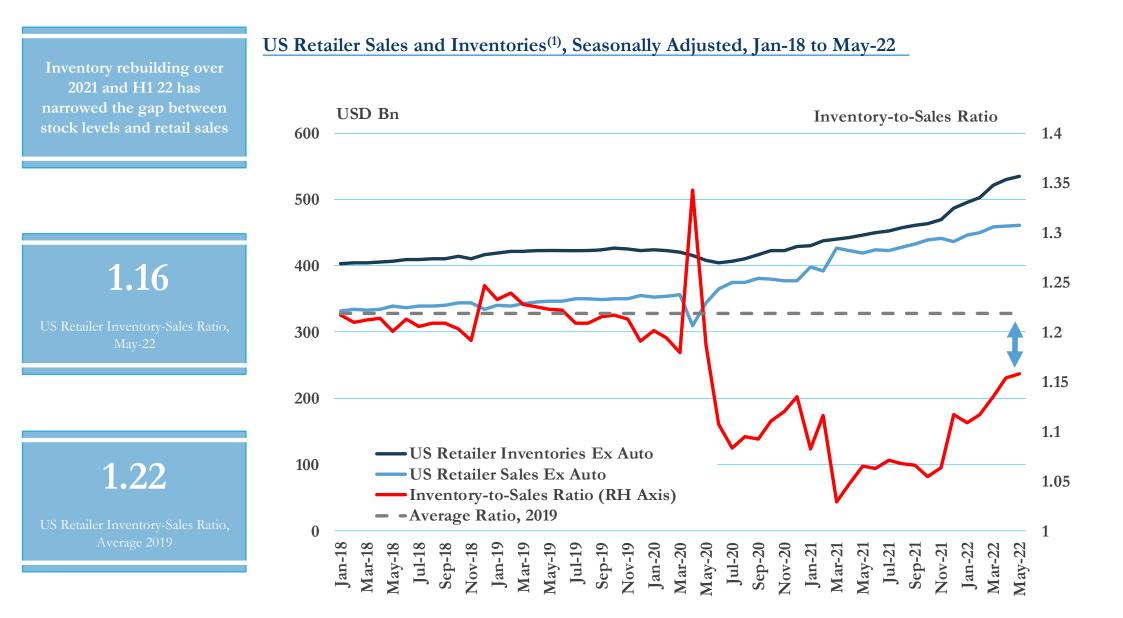


Source: MSI, US Census Bureau, July 2022.





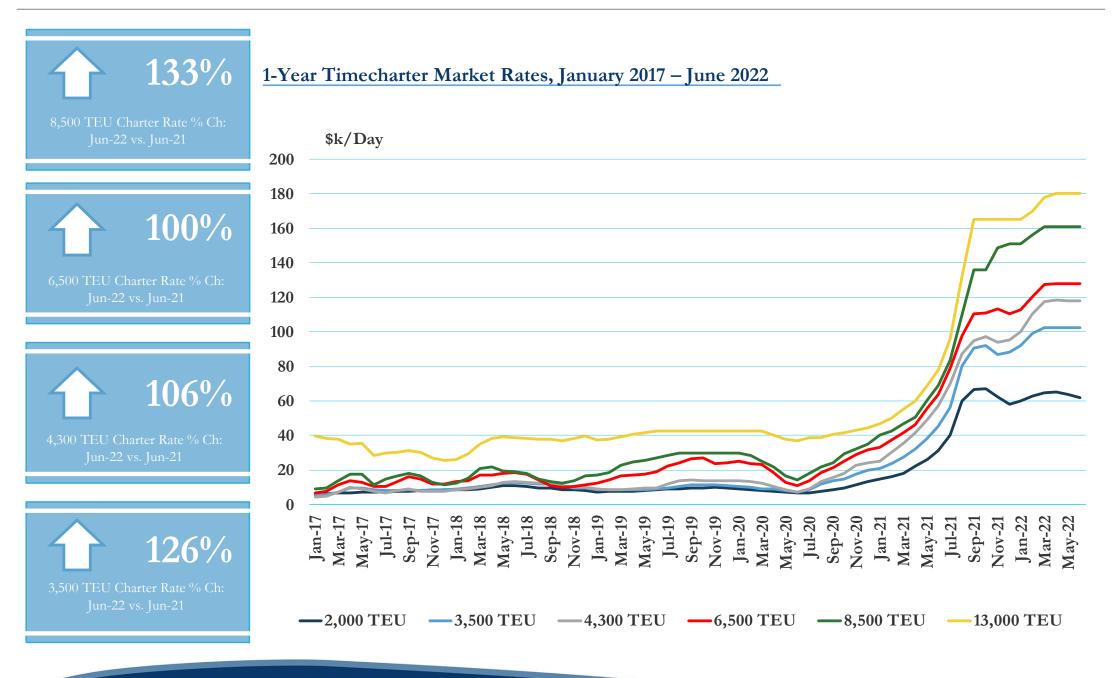




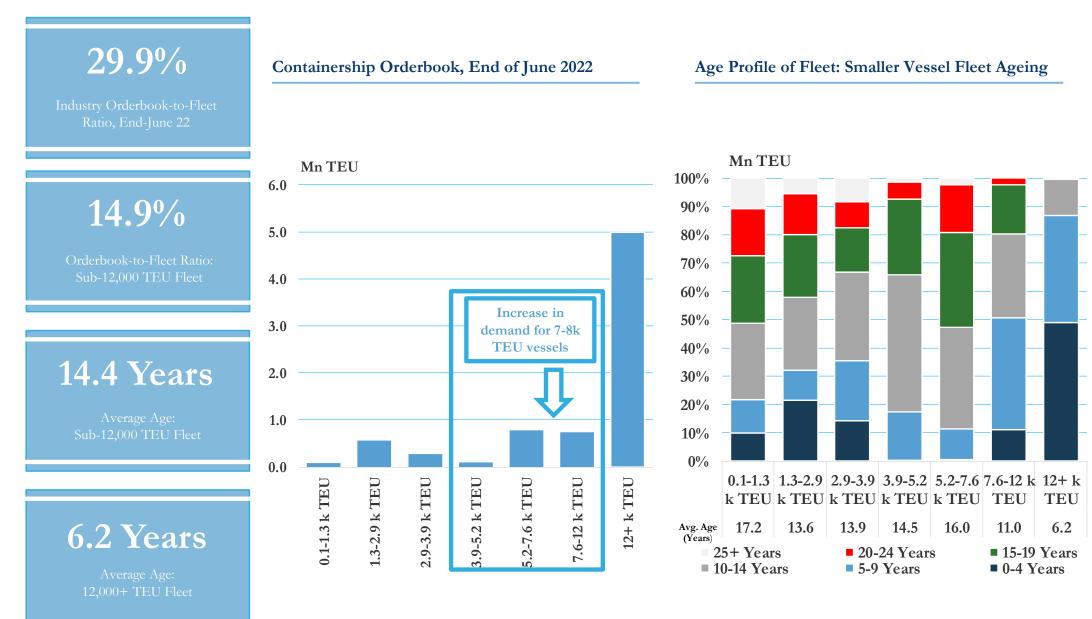
Source: MSI, US Census Bureau, July 2022.

Note (1): Motor Vehicle and Parts Dealers excluded from series to isolate container shipping-critical product categories

Timecharter Markets Stable at Record Levels









Significant slowdown in conventionally-fueled vessels

86%

Share of Vessel Orders with Fuel Oil Propulsion, 2020

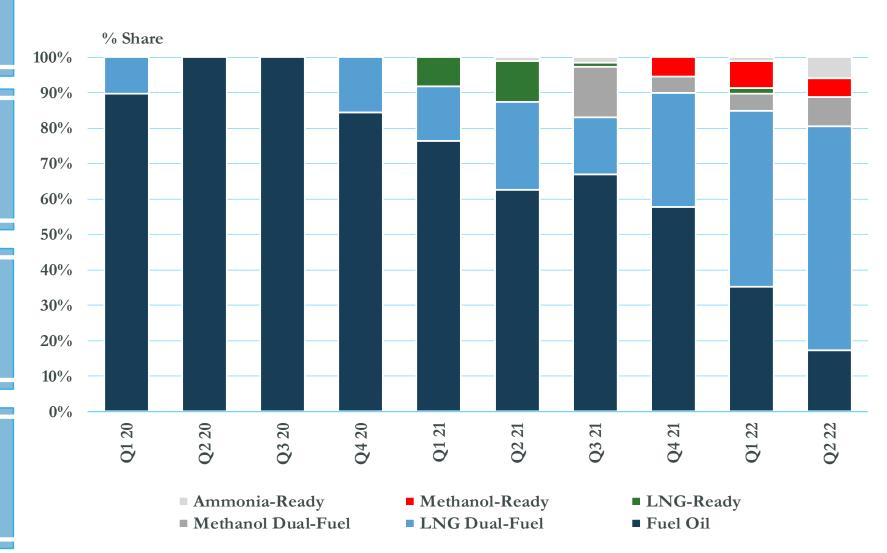
68%

Share of Vessel Orders with Fuel Oil Propulsion, 2021



Share of Vessel Orders with Fuel Oil Propulsion, H1 22

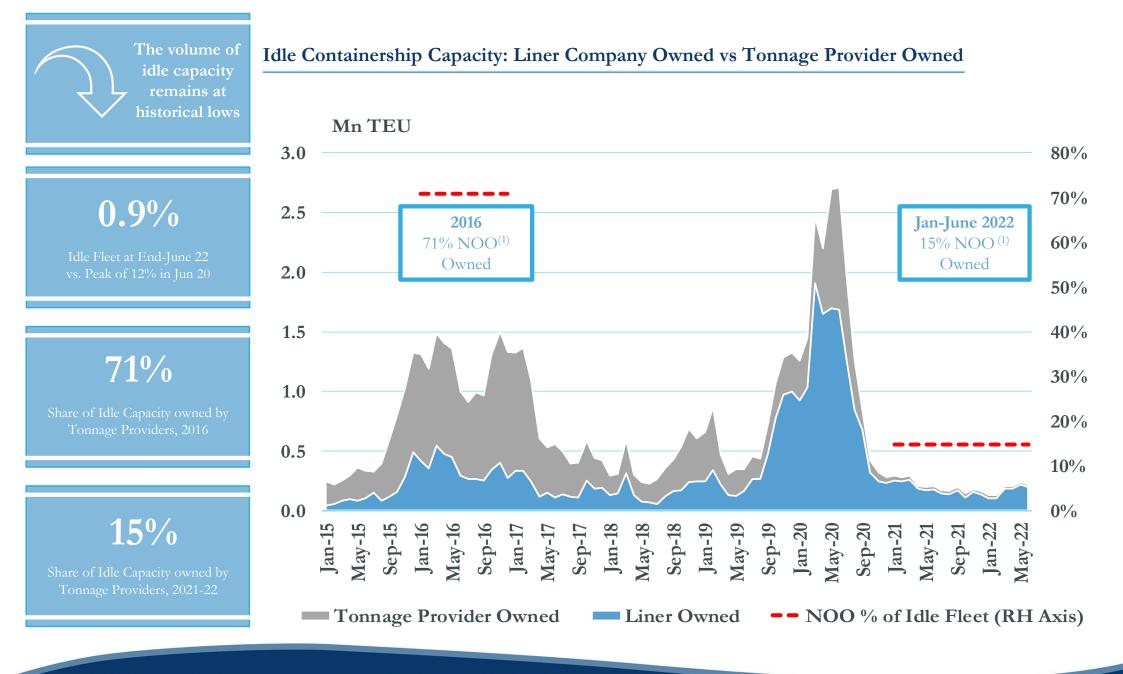




Source: MSI, July 2022.

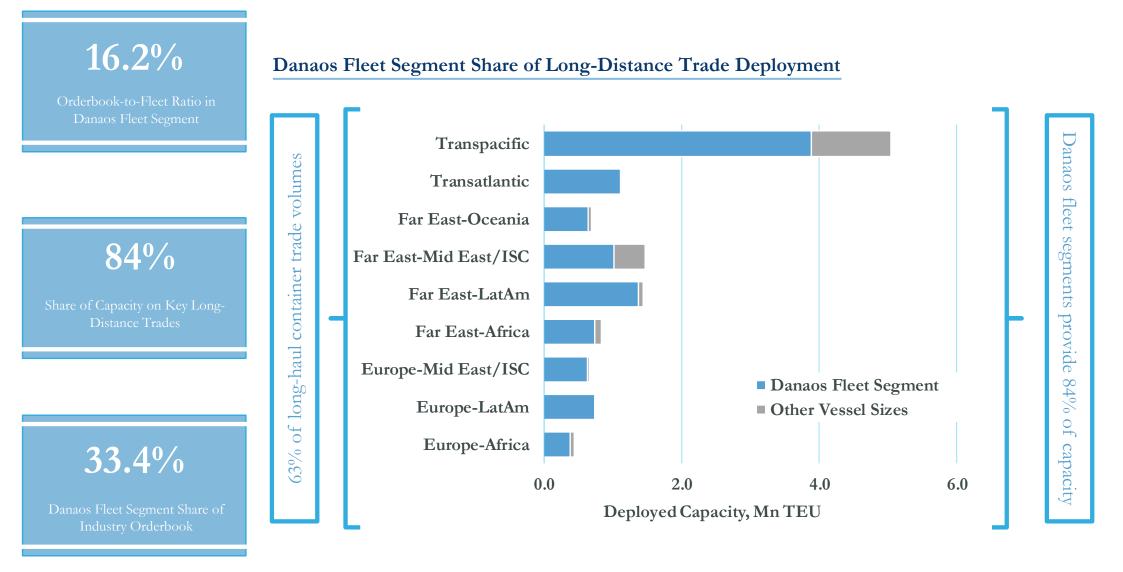
Note (1): Vessels with 'Ready' status indicate that vessel design is optimised to enable conversion an alternative fuel source at a later date

Idle Capacity: Strong Markets Mean All Available Tonnage Is Employed



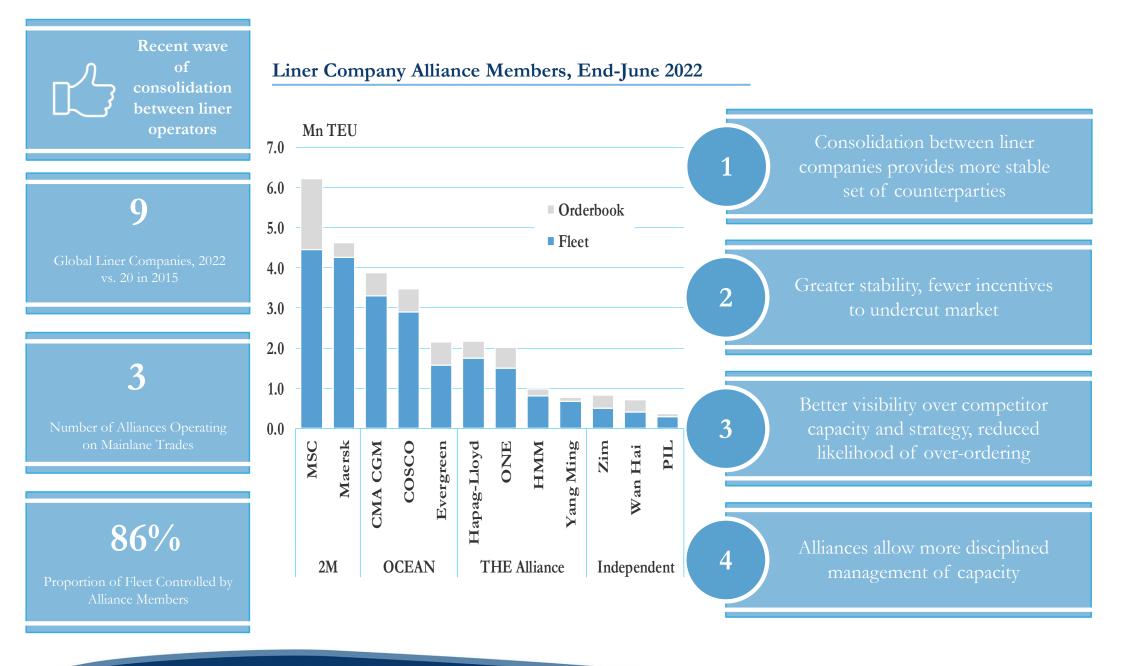
Source: MSI, July 2022. Note (1): NOO = Non-Operating Owner (Tonnage Provider).





Source: MSI, July 2022. Note (1): Transpacific figure excludes Pendulum loops.



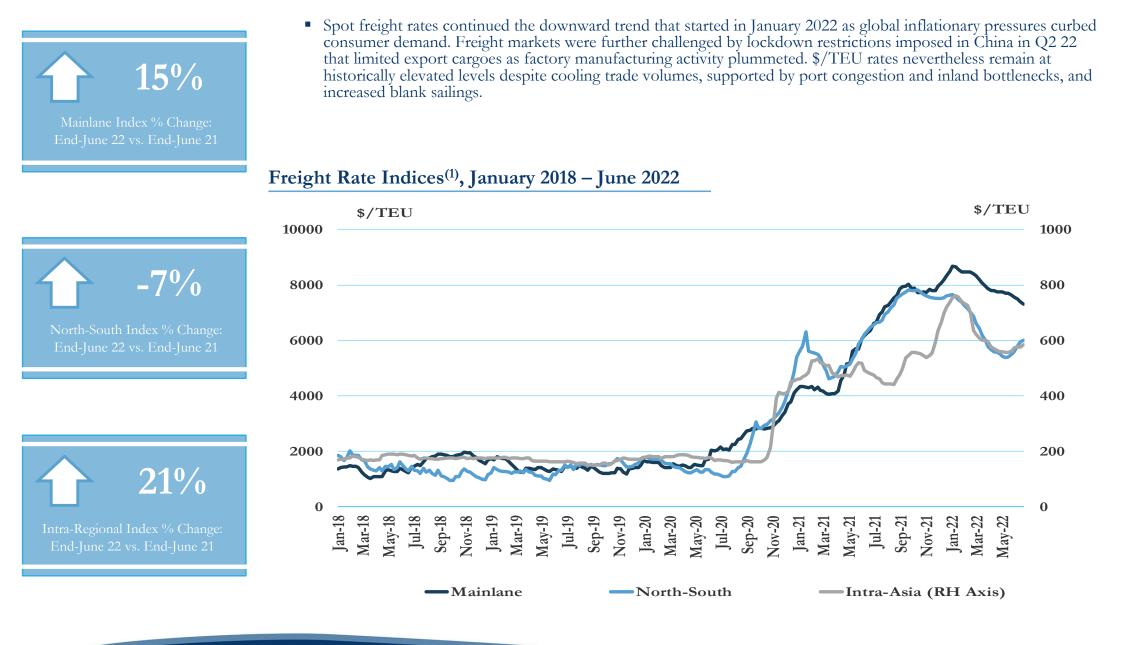


Source: MSI, July 2022.

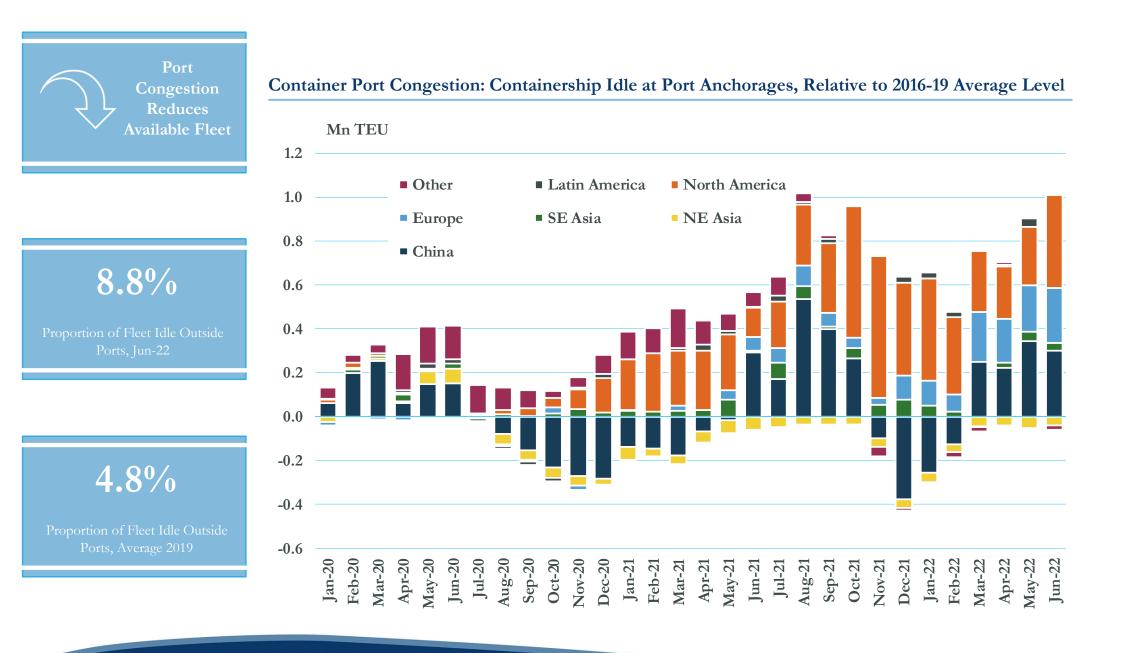
Note (1): Orderbooks include reported orders as of end-June 2022 yet to receive final confirmation but excludes options.

The Freight Rate Environment Remains Supportive for our Liner Clients





Note (1): Freight rate indices represent TEU trade-weighted average of spot freight rates ex-China.



Source: MSI, July 2022.

D. Appendix



THEFT



Reconciliation of Net Income to Adjusted Net Income

USD thousands

	LTM	Three M	lonths	Six Mo	onths							
	Ended June 30,	Ended Ju	Ended June 30,		une 30,	Year Ended December 31,						
Reconciliation of Net Income / (Loss) to Adjusted Net Income	2022	2022	2021	2022	2021	2021	2020	2019	2018	2017		
							in thou	isands of U.S. do.	llars			
Net Income / (Loss)	\$722,913	\$8,224	\$372,837	\$339,689	\$669,617	\$1,052,841	\$153,550	\$131,253	\$(32,936)	\$83,905		
Adjustments												
Amortization of finance costs	10,303	2,379	2,921	4,922	6,218	11,599	11,126	10,795	11,771	11,153		
Finance costs accrued (Exit Fees under our Bank Agreements)	-	-	15	-	149	149	522	556	2,059	3,169		
Debt discount amortization	3,363	811	993	1,639	2,590	4,314	5,690	6,071	3,186	-		
Impairment loss	-	-	-	-	-	-	-	-	210,715	-		
Change in fair value of investments	(30,392)	168,635	(196,290)	69,096	(444,165)	(543,653)	-	-	-	-		
One-off equity gain on investments	(64,063)	-	-	-	-	(64,063)	-	-	-	-		
Gain on debt extinguishment	(22,939)	(22,939)	(111,616)	(22,939)	(111,616)	(111,616)	-	-	(116,365)	-		
Re-financing professional fees	-	-	_	-	-	-	-	-	51,313	14,297		
Accelerated amortization of accumulated other comprehensive loss	-	-	-	-	-	-	-	-	1,443	-		
Stock based compensation	8,608	-	-	-	4,078	12,686	-	-	-	-		
Loss on sale of HMM securities										2,357		
Adjusted Net Income	\$627,793	\$157,110	\$68,860	\$392,407	\$126,871	\$362,257	\$170,888	\$148,675	\$131,186	\$114,881		
Diluted weighted average number of shares adjusted for 14:1 reverse split (thousands)	20,661	20,708	20,599	20,712	20,557	20,584	23,805	16,221	10,623	7,845		
Adjusted Earnings per share	\$30.39	\$7.59	\$3.34	\$18.95	\$6.17	\$17.60	\$7.18	\$9.17	\$12.35	\$14.64		



Reconciliation of Net Income to EBITDA and Adjusted EBITDA

USD thousands

	LTM	Three M	Ionths	Six Mo	onths								
	Ended June 30,	Ended Ju	une 30,	Ended Ju	une 30,	Year Ended December 31,							
Reconciliation of Net Income / (Loss) to EBITDA and Adjusted EBITDA	2022	2022	2021	2022	2021	2021	2020	2019	2018	2017			
							in thos	usands of U.S. do	llars				
Net Income / (Loss)	\$722,913	\$8,224	\$372,837	\$339,689	\$669,617	\$1,052,841	\$153,550	\$131,253	\$(32,936)	\$83,905			
Adjustments													
Depreciation	132,131	33,753	26,099	67,112	51,898	116,917	101,531	96,505	107,757	115,228			
Amortization of deferred drydocking & special survey costs	11,049	3,202	2,545	5,922	5,054	10,181	11,032	8,733	9,237	6,748			
Amortization of assumed time-charters	(59,978)	(15,713)	-	(32,364)	-	(27,614)	-	-	-	-			
Amortization of deferred realized losses on cash flow interest rate swaps	3,622	903	903	1,796	1,796	3,622	3,632	3,622	3,694	3,694			
Amortization of finance costs and debt discount	13,666	3,190	3,914	6,561	8,808	15,913	16,816	16,866	14,957	11,153			
Finance costs accrued (Exit Fees under our Bank Agreements)	-	-	15	-	149	149	522	556	2,059	3,169			
Interest Income	(842)	(120)	(9,531)	(121)	(11,509)	(12,230)	(6,638)	(6,414)	(5,781)	(5,576)			
Interest Expense	55,203	12,889	14,290	26,632	24,507	53,078	36,687	55,203	70,749	75,403			
Income taxes	20,370	2,262		14,480	-	5,890	-	-		-			
EBITDA	\$898,134	\$48,590	\$411,072	\$429,707	\$750,320	\$1,218,747	\$317,132	\$306,324	\$169,736	\$293,724			
Adjusted for:													
Stock based compensation	10,047	124	570	248	5,479	15,278	1,199	4,241	1,006	-			
Impairment loss	-	-	-	-	-	-	-	-	210,715	-			
Change in fair value of investments & dividend withholding taxes	(50,762)	166,373	(196,290)	54,616	(444,165)	(549,543)	-	-	-	-			
One-off equity gain on investments	(64,063)	-	-	-	-	(64,063)	-	-	-	-			
Gain on debt extinguishment	(22,939)	(22,939)	(111,616)	(22,939)	(111,616)	(111,616)	-	-	(116,365)	-			
Re-financing professional fees	-	-	-	-	-	-	-	-	51,313	14,297			
Accelerated amortization of accumulated other comprehensive loss	-	-	-	-	-	-	-	-	1,443	-			
Loss on sale of HMM securities					-			-		2,357			
Adjusted EBITDA	\$770,417	\$192,148	\$103,736	\$461,632	\$200,018	\$508,803	\$318,331	\$310,565	\$317,848	\$310,378			



Reconciliation of Free Cash Flow to Net Increase / (Decrease) in Cash, cash equivalents and restricted cash

USD thousands

		Three M		Six Mo		Year Ended December 31,				
Reconciliation of Free Cash Flow	Ended June 30, 2022	Ended J 2022	2021	Ended Ju 2022	2021	2021	2020	2019		
Adjusted EBITDA	\$770,417	\$192,148	\$103,736	\$461,632	\$200,018	\$508,803	\$318,331	\$310,565		
Net Interest Expense	(54,361)	(12,769)	(4,675)	(26,511)	(12,272)	(40,122)	(27,138)	(45,414)		
Equity income on investments	-	-	(2,162)	-	(3,965)	(3,965)	(6,308)	(1,602)		
Revenue recognition (non-cash)	(53,225)	(3,036)	(163)	(14,850)	(572)	(38,947)	(5,501)	(27,682)		
Early charterhire prepayment	222,058	222,058	-	222,058	-	-	-	-		
Other working capital	(15,829)	103,084	7,997	(12,125)	10,689	6,985	3,211	(8,832)		
Payments for dry-docking & special survey costs deferred	(13,214)	(471)	(248)	(9,726)	(1,155)	(4,643)	(16,916)	(7,157)		
Net Cash provided by Operating Activities	\$855,846	\$501,014	\$104,485	\$620,478	\$192,743	\$428,111	\$265,679	\$219,878		
Adjust for:										
Accumulated accrued interest	(6,376)	(1,938)	(2,656)	(3,373)	(7,358)	(10,361)	(25,639)	(35,358)		
Adjusted Operating Cash Flow	\$849,470	\$499,076	\$101,829	\$617,105	\$185,385	\$417,750	\$240,040	\$184,520		
Less: Net Debt Payments										
Payments of long-term debt	(97,350)	(24,350)	(1,223,176)	(48,650)	(1,295,025)	(1,343,725)	(146,747)	(262,572)		
Payments of leaseback obligation	(59,096)	(10,179)	(15,259)	(26,472)	(21,175)	(53,799)	(153,904)	(8,309)		
Proceeds from long-term debt to refinance existing obligations	-	-	1,105,311	-	1,105,311	1,105,311	-	-		
Proceeds from sale-leaseback to refinance existing obligations	-	-	135,000	-	135,000	135,000	139,080	146,523		
Net Debt Payments Total	\$(156,446)	\$(34,529)	\$1,876	\$(75,122)	\$(75,889)	\$(157,213)	\$(161,571)	\$(124,358)		
Free Cash Flow	\$693,024	\$464,547	\$103,705	\$541,983	\$109,496	\$260,537	\$78,469	\$60,162		
Proceeds from long-term debt	127,725	127,725	(294,386)	127,725	-	-	69,850	-		
Early repayment of long-term debt	(428,690)	(428,690)	-	(428,690)	-	-	-	-		
Vessels additions & advances for vessels additions	(10,018)	(841)	(575)	(2,884)	-	(7,709)	(33,094)	(18,853)		
Vessel acquisitions & advances for vessel acquisitions	(346,775)	-	-	-	(1,811)	(348,011)	(137,567)	(2,507)		
Vessel under contruction	(81,163)	(81,163)	-	(81,163)	-	-	-	-		
Advances for sale of vessels	13,000	-	-	13,000	-	-	-	-		
Finance costs	(22,992)	(11,142)	(10,021)	(15,092)	(14,509)	(22,409)	(19,963)	(30,474)		
Net proceeds from redemption of notes	6,169	-	67,085	-	69,477	75,646	-	-		
Net proceeds from sale of Zim equity securities	129,637	85,333	76,400	85,333	76,400	120,704	(75)	-		
Cash and restricted cash acquired from Gemini and DMS	16,222	-	-	-	-	16,222	-	-		
Dividends paid	(51,659)	(15,535)	(10,298)	(31,070)	(10,298)	(30,887)	-	-		
Repurchase of common stock	(6,325)	(6,325)	-	(6,325)	-	-	(31,127)	-		
Share issuance costs	-	-	-	-	-	-	-	(873)		
Paid-in capital	-	-	-	-	-	-	-	54,440		
Net Increase / (Decrease) in Cash, cash Equivalents and restricted cash	\$38,155	\$133,909	\$(68,090)	\$202,817	\$228,755	\$64,093	\$(73,507)	\$61,895		

Financial Debt Maturity Profile

Well-balanced repayment profile⁽¹⁾ USDm



Financial debt maturity profile as of June 30, 2022

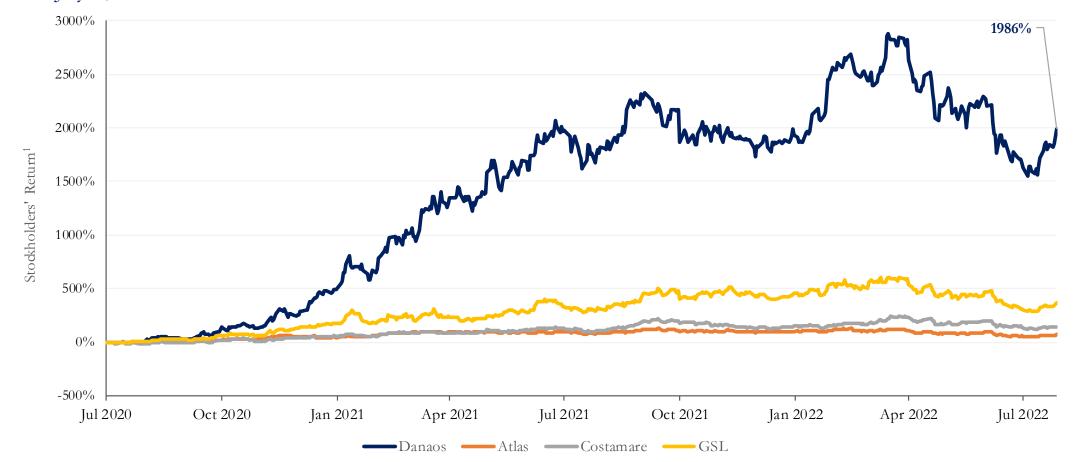
Credit position

- CFR rating BB (Positive) and Ba3 (Stable), upgrade from BB- and B1, credit ratings from S&P and Moody's, respectively
- Senior unsecured rating BB and B1, upgrade from B+ and B3, credit ratings from S&P and Moody's, respectively
- Liquid financial assets of \$588 million⁽²⁾ as of June 30, 2022
- Early repaid \$434.1 million of debt and leaseback obligations, resulting \$22.9 million gain on this extinguishment and drew down of \$130.0 million senior secured term loan facility in Q2 2022
- 15 vessels are unencumbered as of August 1, 2022.

Source: Company filings. (1) Scheduled debt maturities are based on the terms of agreements as of June 30, 2022 (2) Liquid financial assets include cash and cash equivalents (excluding restricted cash) ~ \$319.6 mil and **38** fair value of equity participation in ZIM ~ \$268.6 mil (\$47.23 price, 5,686,950 shares) as of June 30, 2022.







Since July 1, 2020

Source: NASDAQ

39

(1) Stockholders' return is a rate of return over the period from July 1, 2020 to July 29, 2022, including dividend received and reinvested at market price of each security on the date of payout.

Thank You

